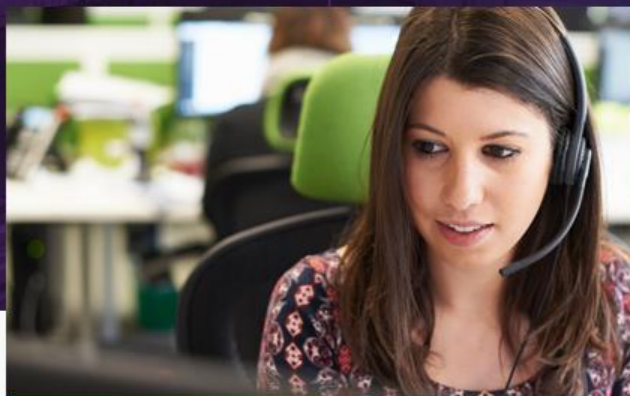




NAVIENT®

2022 4th Quarter Earnings Call Presentation

January 25, 2023



Forward-Looking Statements; Non-GAAP Financial Measures

The following information is current as of December 31, 2022 (unless otherwise noted) and should be read in connection with Navient Corporation's "Navient" Annual Report on Form 10-K for the year end December 31, 2021 (the "2021 Form 10-K"), filed by Navient with the Securities and Exchange Commission (the "SEC") on February 25, 2022 and subsequent reports filed by Navient with the SEC. Definitions for capitalized terms in this presentation not defined herein can be found in the 2021 Form 10-K. This presentation contains "forward-looking statements," within the meaning of the federal securities law, about our business, and prospects and other information that is based on management's current expectations as of the date of this presentation. Statements that are not historical facts, including statements about the company's beliefs, opinions or expectations and statements that assume or are dependent upon future events, are forward-looking statements and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "may," "could," "should," "goal," or "target." Forward-looking statements are subject to risks, uncertainties, assumptions and other factors that may cause actual results to be materially different from those reflected in such forward-looking statements.

For Navient, these factors include, among others, the risks and uncertainties associated with:

- the continuing impact of the COVID-19 pandemic, including changes in the macroeconomic environment, restrictions on business, individual or travel activities intended to slow the spread of the pandemic and volatility in market conditions resulting from the pandemic including interest rates;
- the value of equities and other financial assets; the risks and uncertainties associated with increases in financing costs;
- the availability of financing or limits on our liquidity resulting from disruptions in the capital markets or other factors;
- unanticipated increases in costs associated with compliance with federal, state or local laws and regulations;
- changes in the demand for asset management and business processing solutions or other changes in marketplaces in which we compete (including increased competition);
- changes in accounting standards including but not limited to changes pertaining to loan loss reserves and estimates or other accounting standards that may impact our operations;
- adverse outcomes in any significant litigation to which the company is a party;
- credit risk associated with the company's underwriting standards or exposure to third parties, including counterparties to hedging transactions; and
- changes in the terms of education loans and the educational credit marketplace (including changes resulting from the CARES Act or other new laws and the implementation of existing laws).

The company could also be affected by, among other things:

- unanticipated repayment trends on education loans including prepayments or deferrals resulting from new interpretations of current laws, rules or regulations or future laws, executive orders or other policy initiatives which operate to encourage or require consolidation, abolish existing or create additional income-based repayment or debt forgiveness programs or establish other policies and programs which may increase the prepayment rates on education loans and accelerate repayment of the bonds in our securitization trusts;
- reductions to our credit ratings, the credit ratings of asset-backed securitizations we sponsor or the credit ratings of the United States of America;
- failures of our operating systems or infrastructure or those of third-party vendors;
- risks related to cybersecurity including the potential disruption of our systems or those of our third-party vendors or customers or potential disclosure of confidential customer information;
- damage to our reputation resulting from cyber-breaches or litigation;
- failure to successfully implement cost-cutting initiatives and adverse effects of such initiatives on our business;
- failure to adequately integrate acquisitions or realize anticipated benefits from acquisitions including delays or errors in converting portfolio acquisitions to our servicing platform;
- changes in law and regulations whether new laws or regulations or new interpretations of existing laws and regulations applicable to any of our businesses or activities or those of our vendors, suppliers or customers;
- changes in the general interest rate environment, including the availability of any relevant money-market index rate, including LIBOR, or the relationship between the relevant money-market index rate and the rate at which our assets are priced;
- our ability to successfully effectuate any acquisitions and other strategic initiatives;
- activities by shareholder activists, including a proxy contest or any unsolicited takeover proposal;
- changes in general economic conditions, including the potential impact of persistent inflation; and
- the other factors that are described in the "Risk Factors" section of Navient's Annual Report on Form 10-K for the year ended December 31, 2021, and in our other reports filed with the SEC.

The preparation of the company's consolidated financial statements also requires management to make certain estimates and assumptions including estimates and assumptions about future events. These estimates or assumptions may prove to be incorrect and actual results could differ materially. All forward-looking statements contained in this release are qualified by these cautionary statements and are made only as of the date of this release. The company does not undertake any obligation to update or revise these forward-looking statements except as required by law.

Navient reports financial results on a GAAP basis and also provides certain non-GAAP performance measures, including Core Earnings, Adjusted Tangible Equity Ratio, and various other non-GAAP financial measures derived from Core Earnings. When compared to GAAP results, Core Earnings exclude the impact of: (1) mark-to-market gains/losses on derivatives; and (2) goodwill and acquired intangible asset amortization and impairment. Navient provides Core Earnings measures because this is what management uses when making management decisions regarding Navient's performance and the allocation of corporate resources. Navient Core Earnings are not defined terms within GAAP and may not be comparable to similarly titled measures reported by other companies. For additional information, see Core Earnings in Navient's fourth quarter earnings release and pages 16 - 18 of this presentation for a further discussion and a complete reconciliation between GAAP net income and Core Earnings.



Federal Education Loans

- ✓ Total revenue of **\$138 million** reflects our continued success in managing interest rate risk
- ✓ Segment operating expenses **reduced by \$25 million** demonstrates our commitment to operating efficiency
- ✓ **Supporting borrowers** as they navigate evolving student loan policy



Consumer Lending

- ✓ Originated **\$169 million** of high-quality Private Education Loans
- ✓ In-School originations **grew ~10x the market rate¹** year over year
- ✓ Committed to a **disciplined growth strategy** to drive long-term value



Business Processing

- ✓ Generated **\$70 million** in revenue
- ✓ Revenue from traditional services **grew 27%** by leveraging past work to win new contracts
- ✓ Technology enabled platform & differentiated expertise **enhances the client experience** and allows for rapid implementation

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Note: Financial data reflects fourth quarter 2022 performance on a Core Earnings basis unless otherwise noted; growth and reduction comparisons against fourth quarter 2021.
¹ Comparison to market based on certified loan volume against historical market average growth reported by Enterval Analytics.



Operating Results



Selected Financial Information and Ratios

(In millions, except per share amounts)	Q4 22	Q4 21	2022	2021
GAAP Diluted EPS	\$0.78	(\$0.07)	\$4.49	\$4.18
Adjusted Core Earnings EPS^{1, 2}	\$0.85	\$0.78	\$3.43	\$4.45
Average common stock equivalent	134	157	144	172
Ending total education loans, net	\$62,250	\$72,812	\$62,250	\$72,812
Average total education loans	\$65,370	\$75,066	\$69,707	\$77,243
Net Interest Margin, Federal Education Loans Segment	0.94%	0.99%	1.01%	0.99%
Net Interest Margin, Consumer Lending Segment	2.87%	2.76%	2.81%	2.92%

4th Quarter & Full Year 2022 Highlights

- **Adjusted Core EPS^{1, 2} of \$0.85 in Q4 22** and \$3.43 in FY22
 - Core Earnings Return on Equity 15% in Q4 22 and 17% in FY22
- Originated **\$169 million** of high-quality private education loans in Q4 22, bringing **total originations for FY22 to over \$2 billion**
 - In-school **grew by 52% to \$322 million³** in FY22
- Generated **\$70 million** in revenue within our Business Processing segment in Q4 22
- FY22 Total Adjusted Core Earnings **expenses decreased by 21%¹** compared to FY21
- Achieved FY22 Core Earning Efficiency Ratio of 52%¹
- Grew Adjusted Tangible Net Equity to **7.7%¹** while returning **\$491 million** through share repurchases & dividends in FY22

Note: Financial measures reflect performance on a Core Earnings basis unless otherwise noted.

¹ Item is a non-GAAP financial measure. See pages 16 - 18 for a description and reconciliation.

² Adjusted diluted Core Earnings per share excludes restructuring and regulatory expenses. Original 2022 Full Year Guidance provided on January 26, 2022 included 2022 Full Year EPS guidance of \$3.00-\$3.15.

³ Certified volume of the In-school loan product for full year 2022 was \$322 million. Growth is a comparison of 2022 and 2021 volume by dollar amount.

Federal Education Loans Segment



Selected Financial Information and Ratios

(\$ In millions)	Q4 22	Q4 21	2022	2021
Segment net interest margin	0.94%	0.99%	1.01%	0.99%
FFELP Loans				
Provision for loan losses	\$ -	\$ -	\$ -	\$ -
Net Charge-offs	\$11	\$7	\$40	\$26
Annualized Net Charge-off rate	0.13%	0.06%	0.10%	0.06%
Greater than 30-days delinquency rate	15.6%	10.6%	15.6%	10.6%
Greater than 90-days delinquency rate	9.6%	4.8%	9.6%	4.8%
Forbearance rate	18.1%	12.4%	18.1%	12.4%
Average FFELP Loans	\$45,580	\$53,960	\$49,183	\$56,018
Operating Expense	\$27	\$52	\$106	\$223
Net Income	\$97	\$108	\$407	\$454
Total federal loans serviced (billions)	\$51	\$61	\$51	\$61

4th Quarter & Full Year 2022 Highlights

Federal Education Loans

Q4 22 Net Interest Margin: 94 bps

Q4 22 Annualized Net Charge-off Rate: 13 bps

FY 22 Net Interest Margin: 101 bps

FY 22 Annualized Net Charge-off Rate: 10 bps

- **Expenses declined by \$25 million, or 48%**, compared to Q4 21
 - FY22 segment expenses were \$106 million, a reduction of over 50% from FY21
- Delinquency rate increased year over year as expected as borrowers returned to repayment from pandemic-related relief programs

**Full Year 2022
NIM for the segment at 101 bps
exceeded guidance
of Mid 90s bps**

Consumer Lending Segment



Selected Financial Information and Ratios

(\$ In millions)	Q4 22	Q4 21	2022	2021
Segment net interest margin	2.87%	2.76%	2.81%	2.92%
Consumer Loans				
Provision for loan losses	\$17	\$5	\$79	(\$61)
Net Charge-offs ¹	\$75	\$44	\$313	\$153
Annualized Net Charge-off rate ¹	1.56%	0.87%	1.59%	0.76%
Greater than 30-days delinquency rate	5.0%	3.2%	5.0%	3.2%
Greater than 90-days delinquency rate	2.2%	1.5%	2.2%	1.5%
Forbearance rate	2.1%	2.6%	2.1%	2.6%
Average Private Education Loans	\$19,790	\$21,106	\$20,524	\$21,225
Operating Expense	\$36	\$37	\$148	\$162
Net Income	\$84	\$89	\$300	\$492

¹ 2022 and 2021 exclude \$30 million and \$16 million, respectively, of charge-offs on the expected future recoveries of previously charged-off loans as a result of increasing the net charge-off rate on defaulted loans.

Note: Segment financial measures reflect performance on a Core Earnings basis unless otherwise noted.
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4th Quarter & Full Year 2022 Highlights

Consumer Lending	
Q4 22 Net Interest Margin:	287 bps
Q4 22 Annualized Net Charge-off Rate :	156 bps
FY 22 Net Interest Margin:	281 bps
FY 22 Annualized Net Charge-off Rate :	159 bps

- Originated **\$169 million of high-quality private education loans** in Q4 22, totaling **\$2 billion** for FY22

	Q4 22	FY 22
In-school Loan Volume	\$ 35	\$ 322
Refinance Loan Volume	\$134	\$1,680
Total New Loan Volume	\$169	\$2,002

- Expenses decreased \$1 million** compared to Q4 21, primarily due to lower marketing spend

Full Year 2022
NIM for the segment at 281 bps
exceeded guidance
of 255 – 265 bps



Business Processing Segment



Selected Financial Information and Ratios

(\$ In millions)	Q4 22	Q4 21	2022	2021
Government Services Revenue	\$39	\$54	\$187	\$258
Healthcare RCM Services Revenue	\$31	\$57	\$143	\$230
Total Business Processing Revenue	\$70	\$111	\$330	\$488
Operating Expenses	\$63	\$90	\$280	\$360
EBITDA ¹	\$8	\$23	\$53	\$136
EBITDA Margin ¹	11%	20%	16%	28%
Net Income	\$6	\$17	\$40	\$99

4th Quarter & Full Year 2022 Highlights

Business Processing

Q4 22 EBITDA Margin ¹: 11%

FY 22 EBITDA Margin ¹: 16%

- Generated revenue of **\$70 million in Q4 22**
 - FY22 revenue totaled \$330 million**
- Revenue from traditional business processing services **grew by 27%**, at \$66 million in Q4 22 compared to \$52 million in Q4 21
 - Revenue from traditional business processing services grew by 11% in FY22 at \$247 million compared to \$222 million in FY21

Achieved 16% Full Year 2022 EBITDA¹ for the segment compared to guidance of high teens

Note: Segment financial measures reflect performance on a Core Earnings basis unless otherwise noted.

¹ Item is a non-GAAP financial measure. See pages 16 - 18 for a description and reconciliation.

Financing and Capital Management

Full Year 2022 Results



Capital Management



Returned \$491 million through share repurchases & dividends

- ✓ Paid dividends of **\$91 million**
- ✓ Repurchased **24.8 million shares** at an average price of **\$16.13**
- ✓ **\$600 million** common share repurchase Board authority remains outstanding



2022 Capital Ratios Exceeded Full Year Guidance

- ✓ **Adjustable Tangible Net Equity Ratio** ¹ at **7.7%** exceeded guidance of **~6%**

¹ Item is a non-GAAP financial measure. See pages 16 - 18 for a description and reconciliation.

GAAP Results



(In millions, except per share amounts)	Q4 22	Q4 21	2022	2021
Net income (loss)	\$105	\$(11)	\$645	\$717
Diluted earnings (loss) per common share	\$0.78	\$(0.07)	\$4.49	\$4.18
Operating expenses	\$187	\$448	\$776	\$1,207
Provision for loan losses	\$17	\$5	\$79	(\$61)
Average Education Loans	\$65,370	\$75,066	\$69,707	\$77,243

2023 Outlook



2023 Full Year Adjusted Core EPS Guidance: \$3.15 - \$3.30 ¹	Full Year 2023 Guidance
Core Earnings Return on Equity ¹	Mid-Teens
Core Earnings Efficiency Ratio ¹	55% – 58%
Adjusted Tangible Equity Ratio ¹	8% – 9%
Net Interest Margin – Federal Education Loans Segment	1.00% – 1.10%
Net Charge-off Rate – Federal Education Loans Segment	0.10% – 0.20%
Net Interest Margin – Consumer Lending Segment	2.80% – 2.90%
Net Charge-off Rate – Consumer Lending Segment	1.50% – 2.00%
EBITDA Margin – Business Processing Segment ¹	High Teens

Note: Outlook excludes regulatory and restructuring costs, assumes no gains or losses from future loan sales or debt repurchases, reflects a continued rising interest rate environment and no meaningful impact from an expiration of the CARES Act in 2023.

¹ Adjusted diluted Core Earnings per share excludes restructuring and regulatory expenses. Item is a non-GAAP financial measure. See pages 16 - 18 for a description and reconciliation.





Appendix

Education Loan Portfolio Generates Significant Cash Flows

Projected Life of Loan Cash Flows over ~20 Years

\$'s in Billions

<u>FFELP Cash Flows</u>	<u>12/31/2022</u>
Secured	
Residual (including O/C)	\$4.5
Floor Income	0.6
Servicing	1.4
Total Secured	\$6.5
Unencumbered	0.3
Total FFELP Cash Flows	\$6.8
<u>Private Credit Cash Flows</u>	
Secured	
Residual (including O/C)	\$4.3
Servicing	0.5
Total Secured	\$4.7
Unencumbered	2.3
Total Private Cash Flows	\$7.0
Combined Cash Flows before Unsecured Debt	\$13.8
Unsecured Debt (par value)	\$7.0

Enhancing Cash Flows

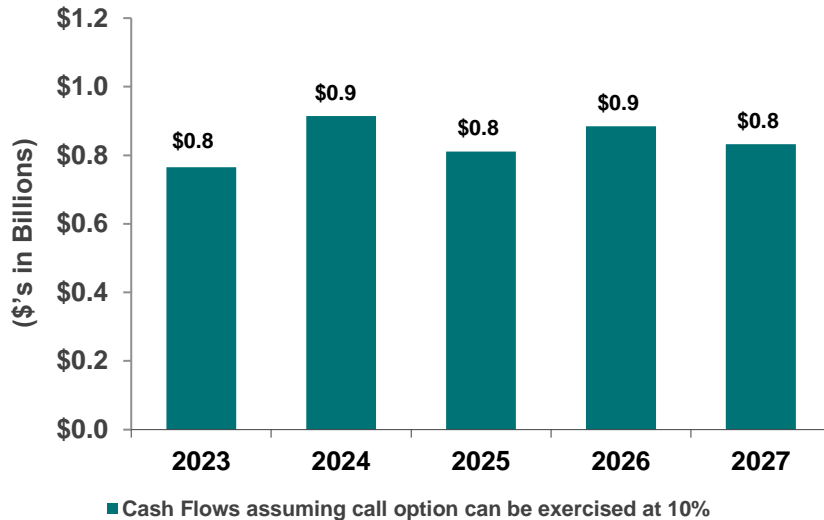
- Generated **\$1.9 billion of cash flows in FY22**
- Returned **\$0.5 billion to shareholders** through share repurchase and dividends in FY22
- Acquired **\$2.0 billion of student loans** in FY22
- **\$13.8 billion of estimated future cash flows remain over ~ 20 years**
 - Includes ~\$5.2 billion of overcollateralization¹ (O/C) to be released from residuals
- **\$1.6 billion of unencumbered student loans**
- **\$0.3 billion of hedged FFELP Loan** embedded floor income

These projections are based on internal estimates and assumptions and are subject to ongoing review and modification. These projections may prove to be incorrect.

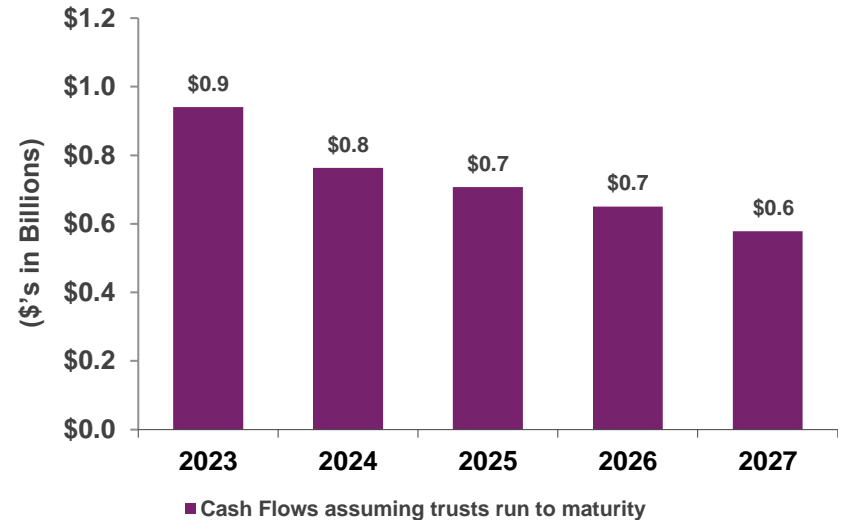
¹Includes the PC Turbo Repurchase Facility Debt totaling \$0.7B as of 12/31/2022.

Education loan portfolio generates meaningful cash flows over the next five years

Projected Annual Private Education Loan Cash Flows



Projected Annual FFELP Loan Cash Flows



Private Education Loan Portfolio Assumptions

- The Private Education Loan portfolio is projected to generate \$4.2 billion in cash flows through 2027 excluding operating expenses, taxes and unsecured debt principal and interest payments
- Future loan originations are not included
- Unencumbered loans of \$1.5 billion are not securitized to term
- Includes the repayment of debt related to asset-backed securitization repurchase facilities when the call option is exercised

FFELP Loan Portfolio Assumptions

- The FFELP loan portfolio is projected to generate \$3.6 billion in cash flows through 2027 excluding operating expenses, taxes and unsecured debt principal and interest payments
- Unencumbered loans of \$0.1 billion are not securitized to term
- Includes projected floor income

These projections are based on internal estimates and assumptions and are subject to ongoing review and modification. These projections may prove to be incorrect.

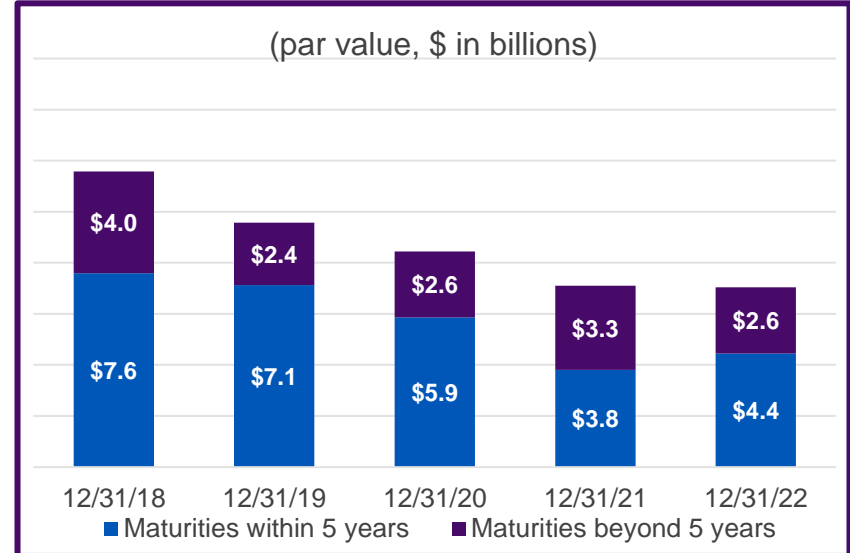


Navient Conservatively Manages its Capital Structure

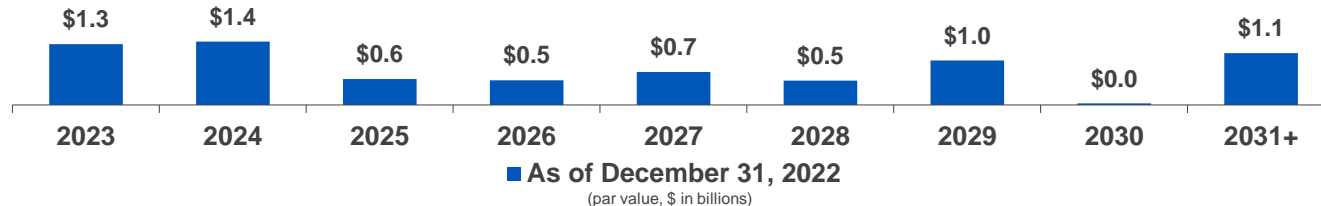
Long-Term Conservative Funding Approach

- Important to **maintain our credit ratings** which support ongoing access to the unsecured debt market
- We **pursue opportunities to repurchase debt** in the open market
- We ended 2022 with **85%** of our Education Loan portfolio funded to term
- We manage unsecured debt maturities strategically and **prioritize continued access to the unsecured debt market** as an important component in Navient's capital structure

Managing Unsecured Debt Maturities



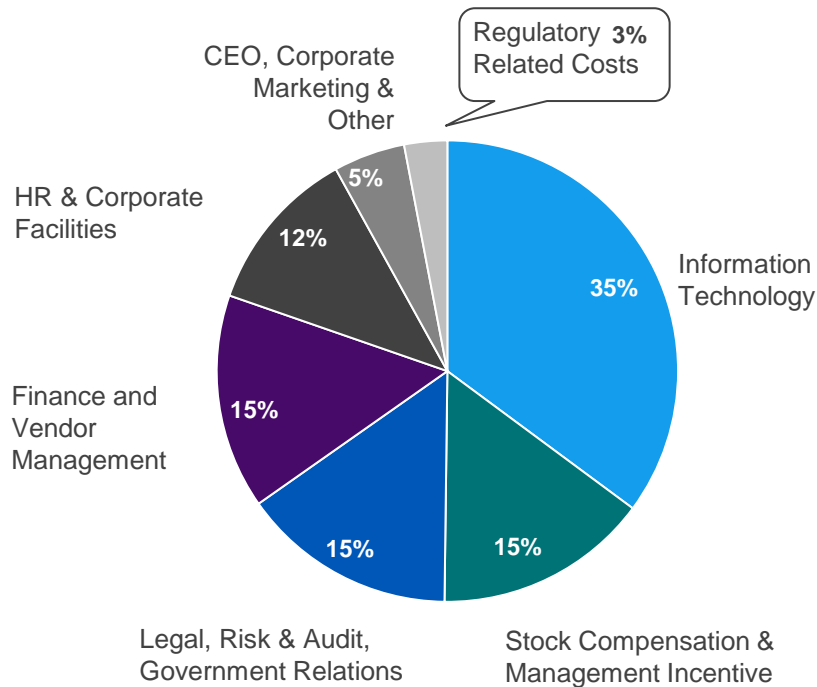
Navient Unsecured Debt Maturities



Other Segment

Core Earnings Basis

Full Year 2022
Unallocated Shared Services Expense
\$242 million



Shared Services Overview

Shared services are related to the management of the entire company or shared by multiple reporting segments

- **Centralization creates cost efficiencies and includes certain costs related to:**
 - Executive Management,
 - Board,
 - Accounting,
 - Finance,
 - HR,
 - Legal,
 - Audit,
 - Insurance and Risk & Compliance,
 - Corporate Facilities

- **Information Technology expense** includes infrastructure, operations, and IT security
These costs are primarily shared between the Federal Education and Consumer Lending segments

Notes on Non-GAAP Financial Measures

(Dollars in Millions)

In addition to financial results reported on a GAAP basis, Navient also provides certain performance measures which are non-GAAP financial measures. The following non-GAAP financial measures are presented within this Presentation:

- Core Earnings** – The difference between the company's Core Earnings and its GAAP results is that Core Earnings excludes the impacts of: (1) mark-to-market gains/losses on derivatives and (2) goodwill and acquired intangible asset amortization and impairment. Management uses Core Earnings in making decisions regarding the company's performance and the allocation of corporate resources and, as a result, our segment results are presented using Core Earnings. In addition, Navient's equity investors, credit rating agencies and debt capital investors use these Core Earnings measures to monitor the company's business performance. For further detail and reconciliation, see page 18 of this presentation and pages 18 - 29 of Navient's fourth quarter 2022 earnings release.
- Adjusted Core Earnings** – Adjusted Core Earnings net income and Adjusted Core Earnings expenses exclude restructuring and regulatory-related expenses. Management excludes these expenses as Adjusted Core Earnings is one of the measures we review internally when making management decisions regarding our performance and how we allocate resources, as this presentation is a useful basis for management and investors to further analyze Core Earnings. We also refer to this information in our presentations with credit rating agencies, lenders and investors. For further detail and reconciliation, see pages 18 - 29 of Navient's fourth quarter 2022 earnings release. The following table summarizes these excluded expenses:

(Dollars in millions)	QUARTERS ENDED			YEARS ENDED	
	December 31, 2022	September 30, 2022	December 31, 2021	December 31, 2022	December 31, 2021
Restructuring/other reorganization expenses	\$ 12	\$ 21	\$ 18	\$ 36	\$ 26
Regulatory-related expenses ⁽¹⁾	2	3	211	7	233
Total	\$ 14	\$ 24	\$ 229	\$ 43	\$ 259

- Core Earnings Return on Equity (CEROE)** – Core Earnings Return on Equity is calculated as Adjusted Core Earnings Net income, which excludes restructuring and regulatory-related expenses, divided by the quarterly average of GAAP equity for the trailing four quarters. This measure allows management, as well as investors and analysts, to measure the company's use of its equity. The calculation for Q4 2022 is as follows:

$$\begin{aligned}
 \text{Q4 2022} &= \frac{\text{Adjusted Core Earnings Net income}}{\text{Average Equity}} = \frac{\$114^{(2)}}{(\$2,977 + \$2,973 + \$2,927 + 2,824) / 4} = 15\%^{(3)} \\
 \text{FY 2022} &= \frac{\text{Adjusted Core Earnings Net income}}{\text{Average Equity}} = \frac{\$493^{(2)}}{(\$2,977 + \$2,973 + \$2,927 + 2,824) / 4} = 17\%^{(3)}
 \end{aligned}$$

¹ Fourth quarter 2021 and full year 2021 include \$205 million related to the resolution of previously disclosed State Attorneys General litigation and investigations.

² Excludes \$14 million and \$43 million of net restructuring and regulatory-related expenses in the fourth quarter and full year 2022, respectively.

³ Return on Equity has been annualized.

Notes on Non-GAAP Financial Measures

(Dollars in Millions)

4. **Core Earnings Efficiency Ratio** – The Core Earnings Efficiency Ratio measures the company's Adjusted Core Earnings expenses, which exclude restructuring and regulatory-related expenses, relative to its Adjusted Core Earnings revenue. This ratio can be calculated by dividing Adjusted Core Earnings expenses by Adjusted Core Earnings revenue. Adjusted Core Earnings revenue is derived by adding provision for loan losses, and excluding gains or loss on debt repurchases, to total Core Earnings revenue. This is a useful measure to management as we plan and forecast, as it removes variables that cannot be easily predicted in advance. By using this measure, management can make better short-term and long-term decisions related to expense management and allocation. The calculations for Q4 2022 is as follows:

Q4 2022	=	$\frac{\text{Adjusted Core Earnings Expense}}{\text{Adjusted Core Earnings Revenue}}$	=	$\frac{\$185^{(1)}}{\$331}$	=	56%
FY 2022	=	$\frac{\text{Adjusted Core Earnings Expense}}{\text{Adjusted Core Earnings Revenue}}$	=	$\frac{\$769^{(1)}}{\$1,471}$	=	52%

5. **Earnings before Interest, Taxes, Depreciation and Amortization Expense ("EBITDA")** – This metric measures the operating performance of the Business Processing segment and is used by management and our equity investors to monitor operating performance and determine the value of those businesses. For further detail and reconciliation, see page 28 of Navient's fourth quarter 2022 earnings release.
6. **Adjusted Tangible Equity Ratio (ATE)** – The Adjusted Tangible Equity Ratio measures Navient's tangible equity, relative to its tangible assets. We adjust this ratio to exclude the assets and equity associated with our FFELP portfolio because FFELP Loans are no longer originated and the FFELP portfolio bears a 3% maximum loss exposure under the terms of the federal guaranty. Management believes that excluding this portfolio from the ratio enhances its usefulness to investors. To determine Adjusted Tangible Equity Ratios, we calculate the Adjusted Tangible Equity, (GAAP Total Equity less Goodwill & Acquired Intangible Assets less Equity held for FFELP Loans) and divide by Adjusted Tangible Assets (Total Assets less Goodwill & Acquired Intangible Assets less FFELP Loans). For further detail and reconciliation, see page 28 of Navient's fourth quarter 2022 earnings release.

¹ Excludes \$14 million and \$43 million of net restructuring and regulatory-related expenses in the fourth quarter and full year 2022, respectively.

² Return on Equity has been annualized.

Differences Between Core Earnings and GAAP

Core Earnings adjustments to GAAP: (Dollars in Millions)	Quarters Ended		Years Ended	
	Dec. 31, 2022	Dec. 31, 2021	2022	2021
GAAP net income (loss)	\$105	(\$11)	\$645	\$717
Net impact of derivative accounting	(1)	(85)	(266)	(235)
Net impact of goodwill and acquired intangible assets	3	16	19	30
Net income tax effect	(5)	13	60	39
Total Core Earnings adjustments to GAAP	(3)	(56)	(187)	(166)
Core Earnings net income (loss)	\$102	(\$67)	\$458	\$551



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